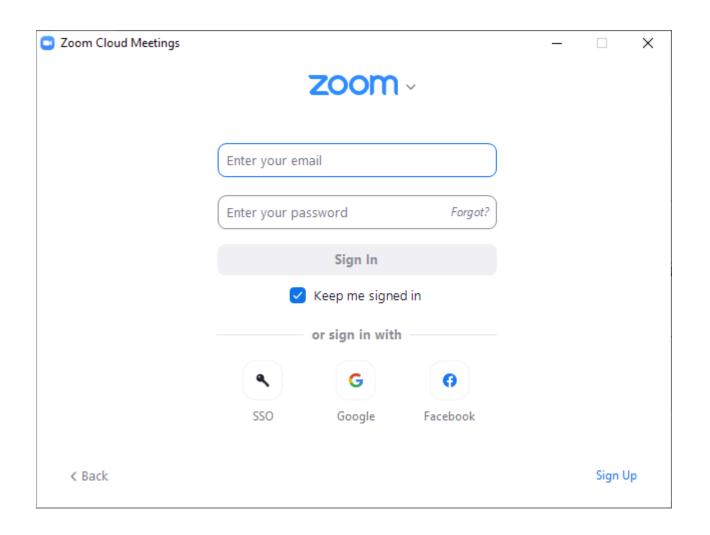
# Innovation Learning Collaborative 4

Pediatric Eating And Swallowing Provincial Project





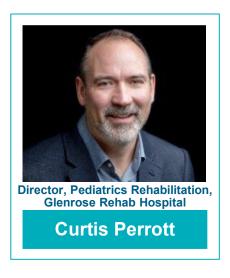
### **Login to Zoom**

so you are automatically assigned a break-out room

### Welcome

### Introductions & Objectives

- Celebrate provincial success
- Gather provincial input and create local sustainability plans





We begin by acknowledging that our work is conducted on the territories of Treaty Six, Seven, and Eight and the homeland of the Metis.

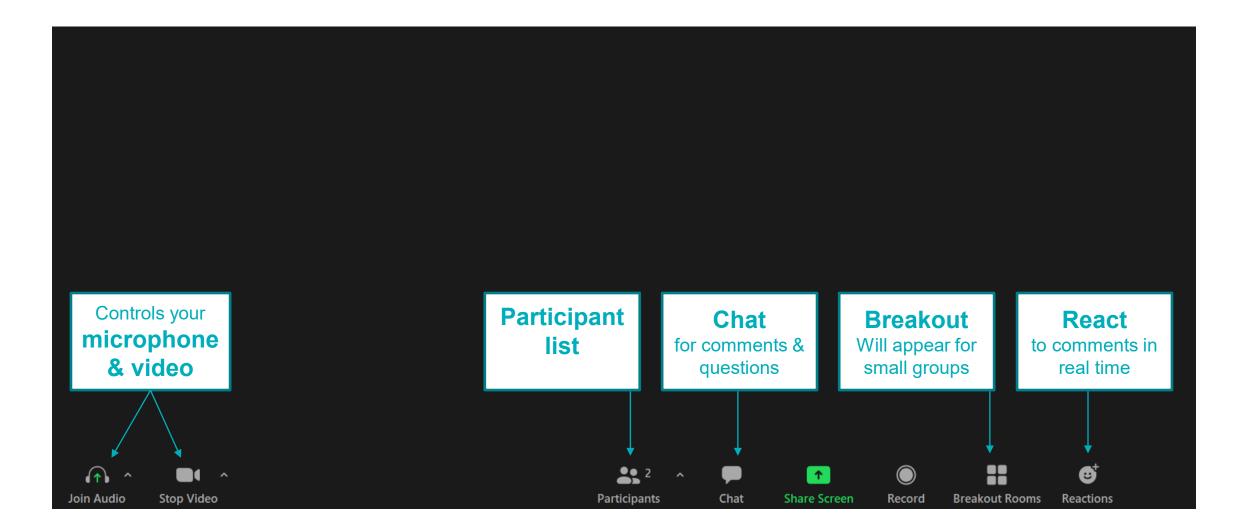
We also acknowledge the many indigenous communities that have been forged in urban centres across Alberta.

We respect the Treaties that were made on these territories, we acknowledge the harms and mistakes of the past, and we dedicate ourselves to move forward in partnership with indigenous communities in a spirit of reconciliation and collaboration.









### ILC 4 Session Agenda

```
12:30 pm Welcome & Introductions
12:40 pm Family Story
12:55 pm Celebration of Provincial Progress
1:15 pm
         Introduction to Sustainability
1:30 pm
         PEAS Provincial Sustainability Plans
         World Café Small Groups: Brainstorming provincial sustainability plans
1:45 pm
2:20 pm
          Break
2:30 pm
         World Café themes: Summary & Discussion
2:50 pm
          Small Groups: Sustainability Planning at a site/team level
         Report Out
3:30 pm
3:55 pm
         Wrap-Up & Next Steps
4:00 pm
          Adjournment
```

# Updates

- ✓ PEAS Family Peer Mentorship
- ✓ Family Care Mapping video & resources
- ✓ Helping Your Child Learn to Bite and Chew Handout
- ✓ Learning to Drink from a Cup Handout
- ✓ Tube Feeding Care Plan fillable



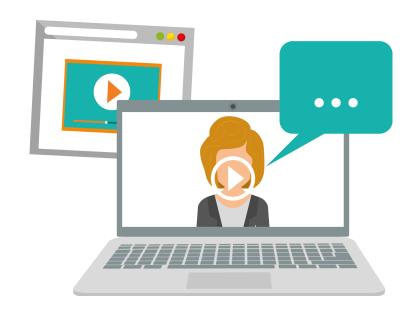
## Updates

### **Autism & Feeding Webinar**

Joint presentation between the Glenrose Rehabilitation Hospital (AB), and Holland-Bloorview Kids Rehabilitation Hospital (ON)

- Part 1: Assessment | Oct 26, 1 hour + 30 min percolator
- Part 2: Treatment | Nov 2, 1 hour + 30 min percolator

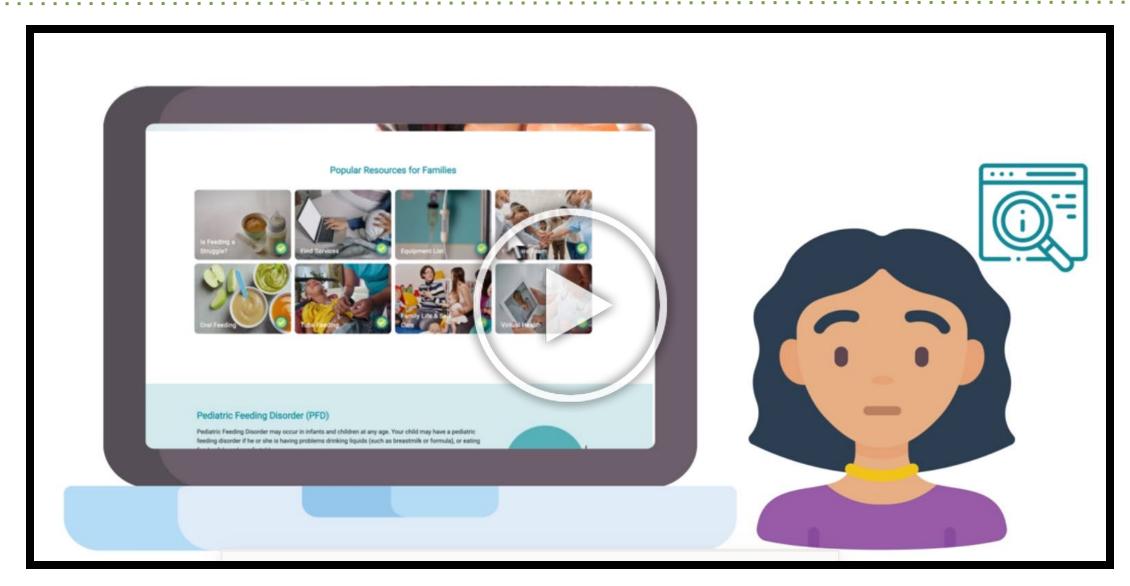
More info to come!



## Updates – Working on:

- ☐ Tips for Success: Getting Through
  Mealtime Struggles

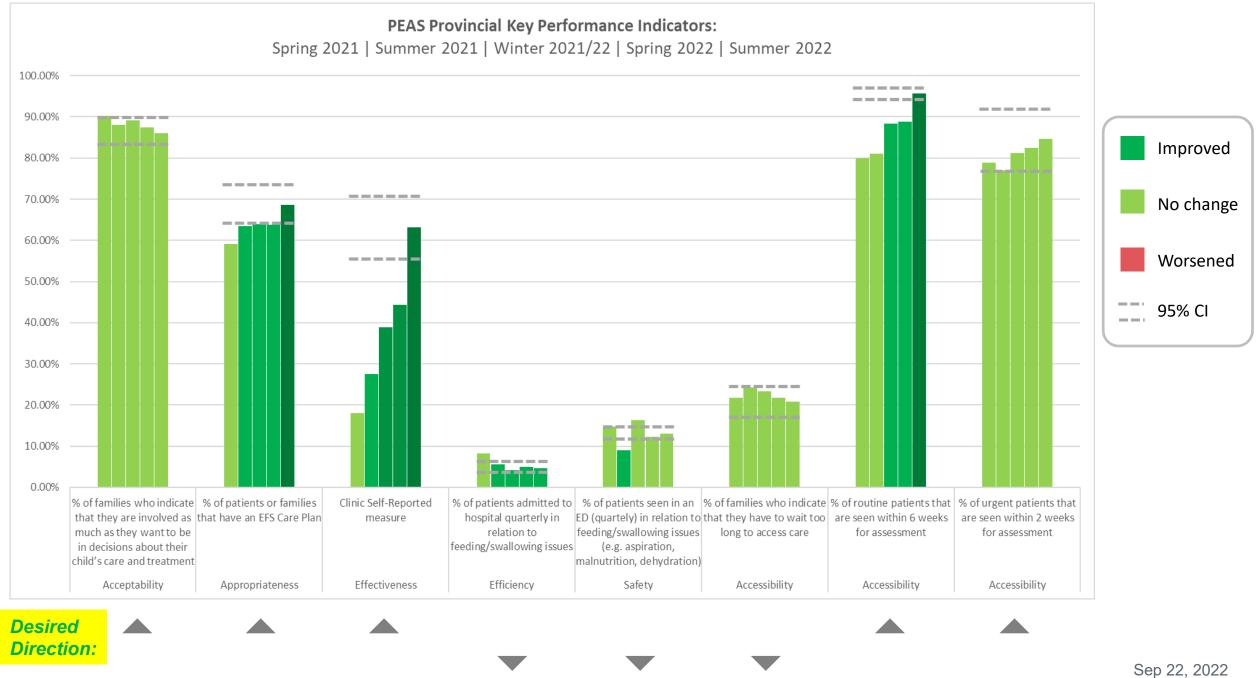
  5-part video series for families fall 2022
  (provincial Goodbye Mealtime Struggles)
- ☐ Home Blended Feeding6-part video series for families early 2023



# Family Story Carla Lummerding



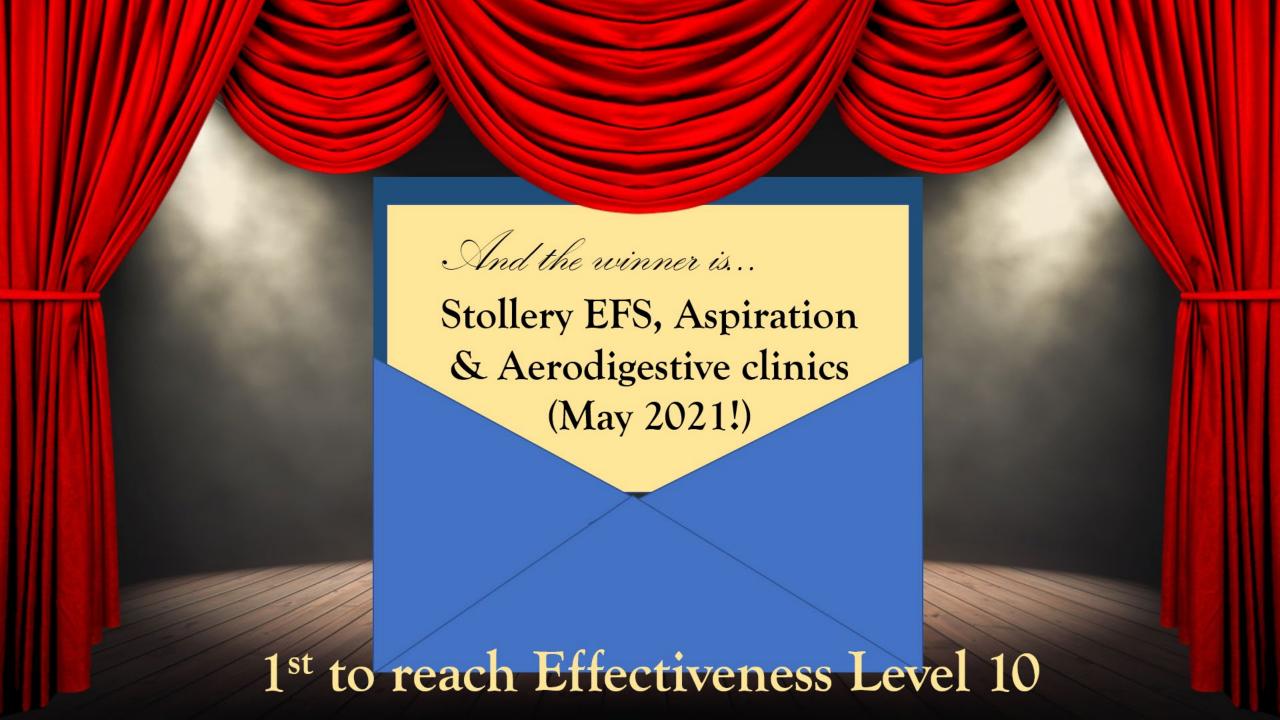


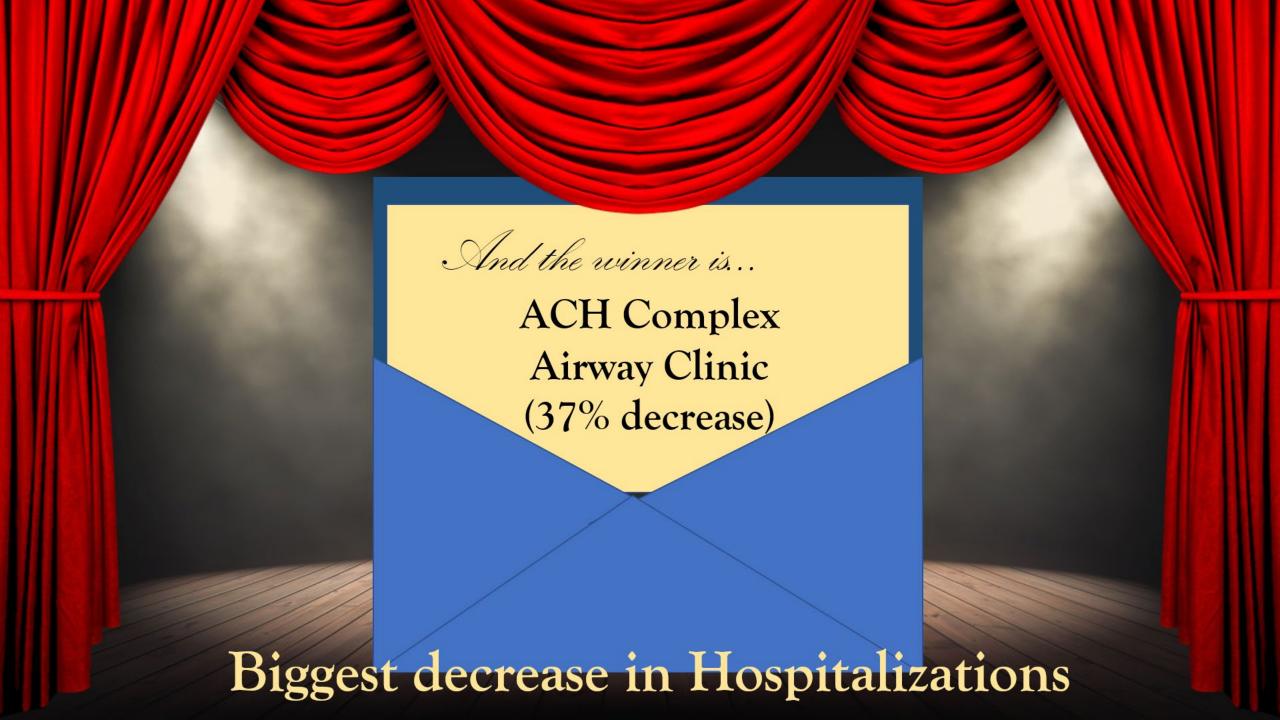










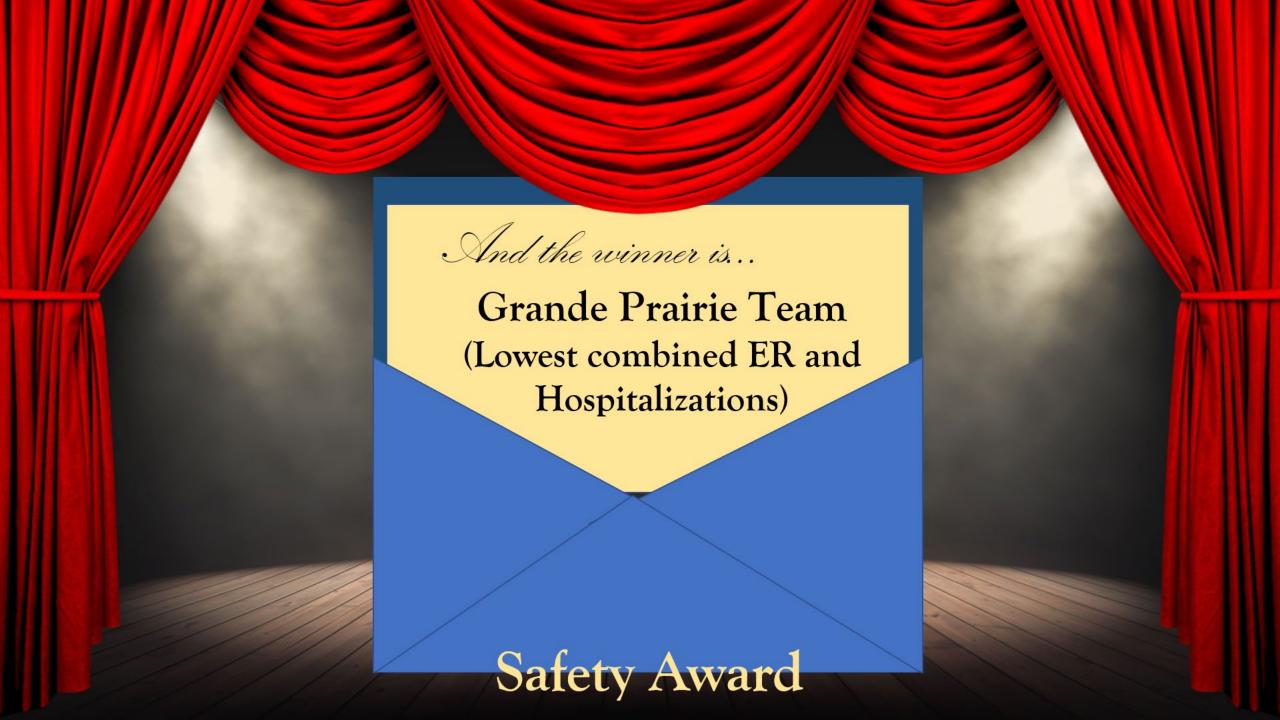






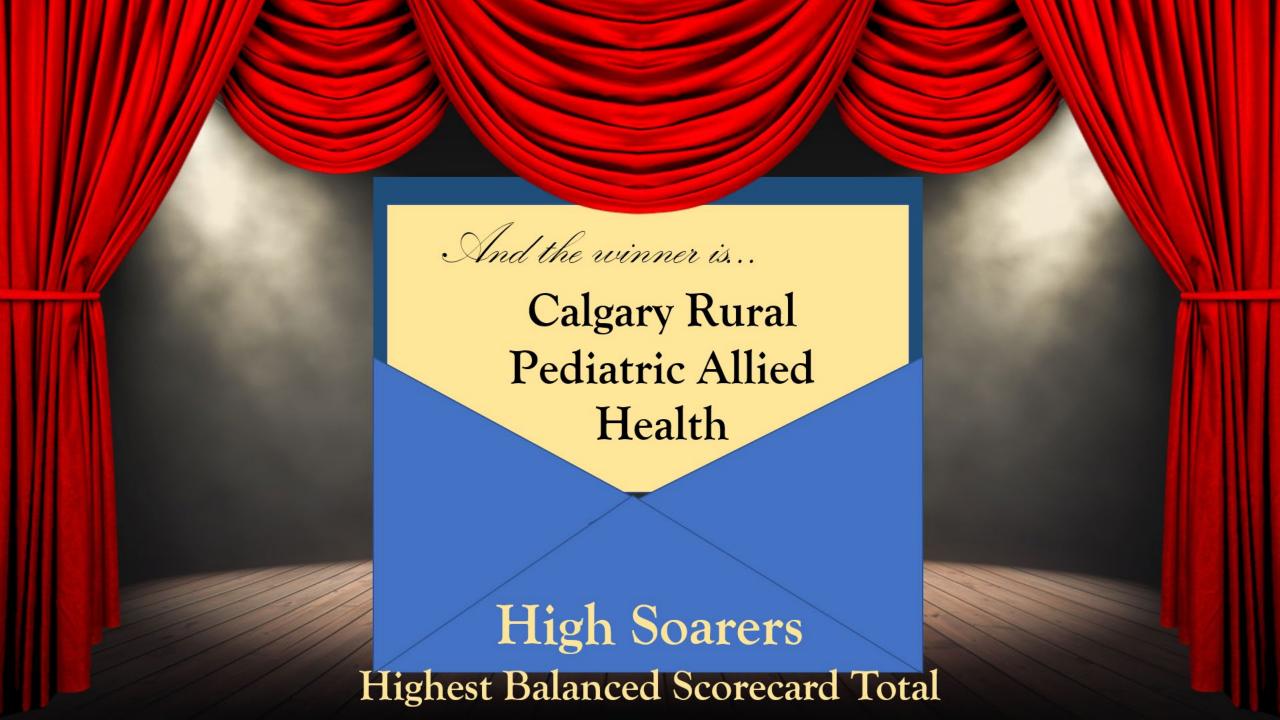


















# Introduction to Sustainability



Tracy Wasylak is the Chief Program Officer, Strategic Clinical Networks with Alberta Health Services. She has held numerous senior leadership roles within Alberta Health Services. Tracy holds an adjunct assistant professor appointment with the Faculty of Nursing at the University of Calgary. She is the Co-Lead for the ABSPORU 2.0 Learning Health System Platform. Tracy received the Order of Merit, Nursing Policy Award, from the Canadian Nurses Association in March 2018. She was the recipient of the 2015 AHS Presidents Excellence Award in the category of Innovation and in 2019 she received the award for Outstanding Achievement in Quality Improvement for her provincial contributions to care pathways.



## Sustainment(ability)

- Sustainability = sustaining the intervention and sustaining the outcomes or gains
- Planning 

  increases chance
  of intervention <u>sustainment</u>; if
  intervention is not sustained,
  the chance that it will be
  uptaken in future is diminished



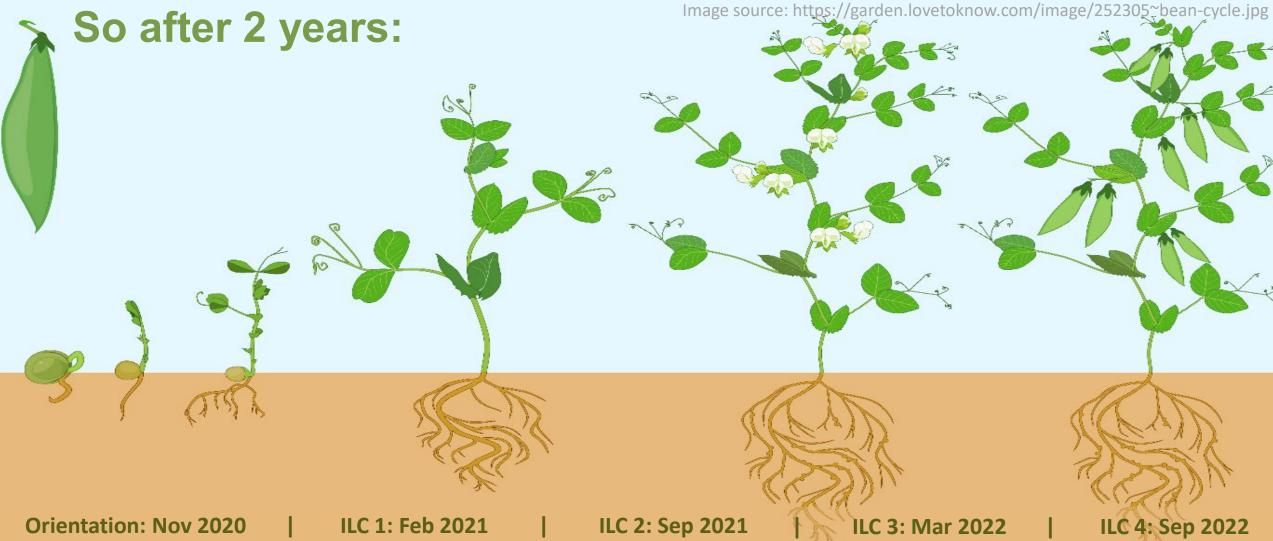
September 29, 2022 (AHS-CT, 2018)

## Sustainment(ability)

 Sustainability plans resemble implementation plans - they have the same components



September 29, 2022 (AHS-CT, 2018)



We started with:

- Team Charters
- Balanced Scorecards
- Action Plans

#### We continued to:

- Send Family Surveys
- Meet to review your Scorecards & adjust Action Plans
- Team Leads reported monthly data
- Host webinars

#### We are now:

Sustainability Planning

### **Pediatric Eating And Swallowing Initiative**

### Sustainability Planning Guide



Team:

Site:

**Team Lead:** 

Last Updated: Sep 22, 2022

This tool was adapted from Health Quality Ontario's Sustainability Planner, and AHS Strategic Clinical Networks

# 7 Steps

- Clarify what you are sustaining
- Engage leaders
- Involve and support front-line staff
- Communicate the benefits of the improved process
- Ensure the change strategy has been trialed, and is ready to be fully implemented and sustained
- Embed the improved process
- Build in ongoing measurement

## Step 1:



## Clarify what you are sustaining

Quality Dimension	PEAS Key Performance Indicators (KPIs)   Jan 5, 2021 draft	Data Source
Acceptability	<ol> <li>% of families who indicate that they are involved as much as they want to be in decisions about their child's care and treatment. (Target = increase in "Always and Usually" collated %)</li> </ol>	• Family Survey
Accessibility	<ol> <li>% of families who indicate that they have to wait too long to access care (Target = reduction in %)</li> <li>Clinic self-reported indicators:         <ul> <li>a. % of urgent patients that are seen within 2 weeks for assessment</li> <li>b. % of routine patients that are seen within 6 weeks for assessment</li> <li>c. (Additional indicator: Ability to see follow-up patients in a timely way)</li> </ul> </li> </ol>	<ul> <li>Family Survey</li> <li>Self-reporting tool (completed by Team Leads)</li> </ul>
Appropriateness	4. % of patients reporting that they have an EFS Care Plan (Target = increase in %)	<ul><li>Family Survey</li></ul>
Efficiency	<ol> <li>% of patients admitted to hospital quarterly in relation to feeding/swallowing issues (e.g. aspiration, malnutrition, dehydration) (Target = reduction in %)</li> </ol>	<ul> <li>Patient list sent to analyst who matches to hospital data</li> </ul>
Safety	6. % of patients seen in an ED quarterly in relation to feeding/swallowing issues (e.g. aspiration, malnutrition, dehydration)  (Target = reduction in %)	<ul> <li>Patient list matched to hospital data</li> </ul>
Effectiveness	<ul> <li>7. Clinic Self-Reported measure based on levels of achievement towards implementing the PEAS clinical pathway (reporting tool) (Target = increase in performance level)</li> <li>8. Note: Additional indicator available depending on sample size: % of families with reduction in family impact score (quality of life) (Target = increase in % of families with reduction in FS-IS total score)</li> </ul>	<ul> <li>Self-reporting tool         (completed by Team         Leads)</li> <li>FS-IS Survey</li> </ul>

## Step 2:

Engage leaders





## Involve and support front-line staff

 Communicate the benefits of the improved process



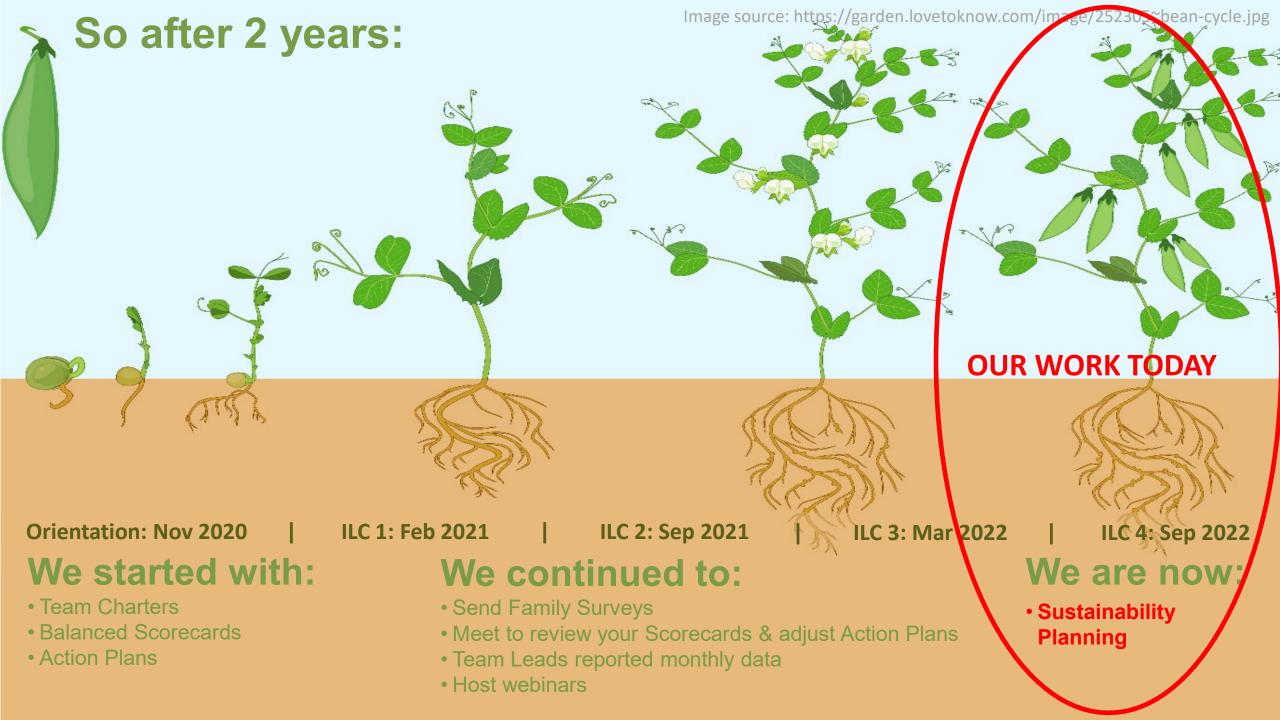
 Ensure the change strategy has been trialed, and is ready to be fully implemented and sustained

 Embed the improved process





## Build in ongoing measurement



# Questions & Comments?





# PEAS Provincial Sustainability Plans





#### **Our Commitment**

 PEAS website & CPG and tools will continue to be updated in a timely fashion

#### What will change

 Less frequent changes and new tool updates

Forum for connecting and meeting provincially

 ILCs will end, with a greater focus on having a meaningful Community of Practice

#### **Our Commitment**

 Provide opportunities to receive regular reports where feasible

#### What will change

- Balanced scorecards will be frozen, however we can explore other reporting options
- PEAS family surveys can continue for medical teams if desired. Allied Health teams are encouraged to use the RMoC Surveys for family input.

#### **Our Commitment**

- Provide professional development opportunities
  - From now until Spring 2023, PEAS will host ~1 webinar / month

#### What will change

After Spring 2023:
 To be determined based on stakeholder input, needs, and feasibility

#### Next Steps – PEAS will:

- 1. Analyze feedback from today's ILC
- 2. Survey Providers and Host focus groups with families and healthcare providers to evaluate the project (Fall / Winter 2022)
- 3. Draft a Provincial Sustainability Plan
- 4. Share plans during the provincial virtual Celebration & Luncheon
- 5. Start transitioning to Operations including starting a Community of Practice
- 6. Publish final close-out report (Spring 2023)

### What we need from you & your leaders



- Regular team meetings, commitment to interprofessional teamwork and focus on quality improvement
- Develop and maintain your sustainability plans
- Continue to provide high quality care including using the PEAS tools such as the Goal Wheel, Care Plan, CPG, etc...
- Active participation in the Community of Practice
- Honest feedback in the Focus Groups and Provider Survey

## World Cafe Small Groups





## World Café Small Groups

## Brainstorming to help PEAS build a provincial Sustainability Plan on the following 4 topics:

- Topic 1: Community of Practice
- Topic 2: Continuous Quality Improvement & Evaluation
- Topic 3: Content (eg: CPG, Handouts, Website, etc...)
- Topic 4: Continuing Education

## **Round 1** (10 min)



**Round 2** (10 min)



Break (10 min)



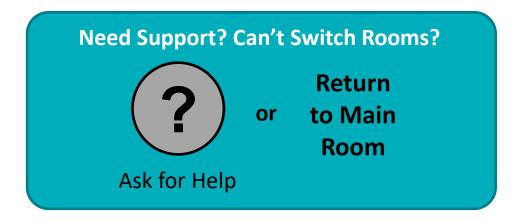
Random automatic assignment to a topic

Click "join" to select a group (different topic)

TA - Community of Practice
 □ Join
 □ 1B - Community of Practice
 □ 2A - Continuous Quality Improvement
 □ Join
 □ 2B - Continuous Quality Improvement
 □ Join
 □ 3A - Content
 □ Join
 □ 3B - Content
 □ Join
 □ 4A - Continuing Education
 □ Join
 □ 4B - Continuing Education
 □ Join
 □ Join

Return to Main Room

Main Room
Summary &
Discussion





## Break 15 minutes



## World Café themes: Summary & Discussion

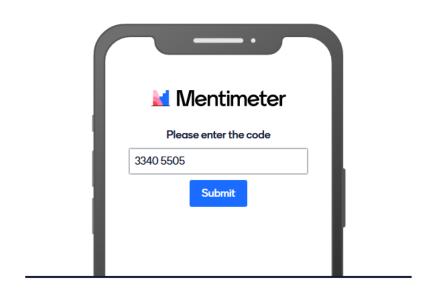


## World Café Topics

## Brainstorming to help PEAS build a provincial Sustainability Plan on the following 4 topics:

- Topic 1: Community of Practice
- Topic 2: Continuous Quality Improvement & Evaluation
- Topic 3: Content (eg: CPG, Handouts, Website, etc...)
- Topic 4: Continuing Education

## www.menti.com



Enter the code

3340 5505



Or use QR code

#### Purpose

Sharing concepts, learning, growing together, mentorship, maintaining CULTURE

#### Audience

Front line clinicians, students, leaders who may have operational ability to incorporate practice; all inclusive - all zones, internal and external to AHS

#### Leadership

Rotate between zones - each zone can share what's going on in their area and lead current issues It needs to be incorporated into someone's role - there needs to be responsibility Practice Lead involvement - clinical experts

#### Resource Needs

Leadership support for front line clinicians TIME

#### Format (eg: MS Teams)

Using PEAS platform will bring more people to the webpage

#### Teams? Frequency

3 times a year (quarterly - summer), quarterly or biannually

#### Duration

One hour or shorter --- to allow for clinician participation

#### Communication

PEAs platform,

#### World Café Group 1B: Community of Practice

topics of Grand Rounds, invited Purpose

Latest research speakers education and continual improvement

following pertinent feeding specific

Meet on current issues to problem solve

Discuss complex cases Education

Discuss ideas for program improvement

Support Resources

relevent to current context e.g. grand Frequency Heather Moore nce rounds.

Multidisciplinary

Break out sessions or small groups or sub groups depending on content

#### Leadership

Representation from across the province

Multidisciplinary: OT, SLP, RD, Psych mentorship

#### Resource Needs

Chairperson - different leads based on the topics support for practice, education supports for families and clinicians in rural areas

#### Duration

Teams

Zoom

60 to 90 minutes

Format (eg: MS Teams)

Monthly or alternate months

#### Communication

**★**Email invites ✓ Recorded presentations

**Bulletins** 

promote evidencebased practice Invite speakers

Other

Facilitator: Laura & Bobin

#### World Café Group 2A: Continuous QI & Evaluation What's important to know? Format (eg: Connect Care, Tableau, Whiteboard) Data is appropriate for the needs of the front line providers What mix of Allied health Would like the information to be professionals is needed to support centralized in one location, possibly PEAS? How to evaluate those tracked through Connect Care -✓Surveys to include specific questions needs? What is the FTE allocation? about FF&S services Families know how to access services ✓ ✓ Data helps operational leaders Can we meet demand? advocate for resources. Support for how/if PEAS tools will be in CC, and process workflows to support the work in CC Frequency

#### How will you know if things are improving / worsening?

Get direct stories and feedback from families as moving out of surveys for PEAS

Staff survey/group survey? Guided discussion/focus groups

Patient reported outcome and experience measures

**Resource Needs** 

Time and resources to dedicate to the work, need to have targeted ✓ data for this work

> Weaning program would need increased staffing

Qualitative and quantitative data mixture is good, easy to take back to the team

Provider experience contributes to

overall outcomes

Provincial direction for how the PEAS will work in Connect Care

Working time to contribute to staff surveys/focus groups

Supply and demand data - monthly

After significant change for staff survey/focus groups

Family feedback, several times/yea

#### Communication

Playbook to document where the project started from and what changed.



Draw

Facilitator: Shivonne & Alice

#### What's important t

Sustaining the measures in our balanced scorecard. Bringing to regular meeting as a team.

Team involvement.

Having ongoing feedbacks

from families. Keep developing How will you know if things are

#### improving/worsening?

Continue to have quarterly scorecard meetings to go through data/ results from Tableau to see where you are. To come up with solutions and to move forward.

Appointment data, e.g. wait time, frequency of appointment, frequency of not showing up. Cancellations might be a sign of worsening. How people are quickly getting into first

Resource Needs sment, and time to getting booking Need regular dedicated time for this, esp.

with busy clinical work.

Need to consider team members who have not been on PEAS project before. PEAS resources on PEAS website (e.g. PEAS new person orientation), for new persons to get up to speed. Video introductions, 'Welcome to the website'.

#### **Tab**leau, Whiteboard) ₩ ~ Clear Who can see what you share here? Show in Folder Balanced scorecard helps keep our main

perspective. Review or goal-setting Tableau to be used on a regular basis. Connect Cace not an on smaller teams as well and

Needs to be consistent, e.g. email, Zoom, or

For Tableau, need to have a habit of checking.

The team needs to have a push to check the

Can we separate out PEAS clients from <-- Can this be done in

#### Frequency reactiatric clients?

Monthly as a baseline.

Quarterly or bi-annuals for scorecard report outs with bigger group.

Monthly rounds for clinicians and smaller teams. A little bit different in different scenarios.

#### Every zone can determine how to roll out the above.

Can we use our RMoc tool to help

facilitate some survey results specifically for PEAS patients?

Connect Care? Tracking PEAS clients separately?

#### Communication

Communication with management and



To tap into process and systems already in place. To figure out which clients are supported through feeding.

Other

#### Facilitator: Juliana & Crystal World Café Group 3B: Content Frequency to update: **Resource Needs** last ILC - worry about the future without this Shared site for communication **CPG** framework Handouts Other resources time for a group of people to coordinate continued updates to the website, CPG... **CPG** Better organization of who to contact to have a tool reviewed - on request basis, ways to support rural familes and clinicians handouts on websited path or algorithm heavily referred back to I agree that using the Goal wheel for communication better way to scan through the whole list, across teams can be helpful. For example Feeding Skills devbreak out into specific categories list is getting very long - hard to Ensure less redundancy in handout contender know where to find some Require new EE to refer to Education on website - maintained and up to date Responsibility Other Communication push notifications from PEAS website when updated? who does it now? I agree it's can be hard to how we apply content/ Peas working group find handouts accountability as well coordinating the update.. Waving defined contributors from each zone so it doesn't bi-annual newsletter ensure sustainable fall away that summarizes the

of interest

Handouts that reach older population (i.e. 10-18 y/o)

when star

the website?

who will be updating

change over

Opportunities to meet and discuss topics build and spread

consistent communication

and services to enable

changes...

home page - what's

new section -Needs Updated contact lists for programs requests for updates... Other resources uts communication between and Feasible for list of education opportunities? What's needed for those entering Website for staff Eating, Feeding & Swallowing for baseline competency? 1-2 times website Website for community/families a year Orientation material Roughly annually - e.g., website, SP Clinical Orientation Guide Newsletter Responsibility Communication Other Can HPSP include PEAS info/links in AHS organizational Numb to email CPG: Content experts, with "What's new" pop-up at top of PEAS perspectives from different zones website Who's responsible for maintaining Podcast the website? HPSP? SCN? Logistics once PEAS comes to end Who pulls the trigger to review? Community of Practice standing item

ontent (eg: CPG, Handouts, Videos, Website...)

Facilitator: J Snider

#### **Topic 4: Continuing Education**

#### World Café Group 4A: Continuing Education 🚵 🔅 🏗 😅 🚣 🚨 🚨 🚨 🖺 🍟 tator: Melissa

#### Purpose

Staying current with research, approaches, methodologies ✓Orient new staff to peds EFS ♥

There is a lot of information on the website, navigation of what's available; maintain a standard of care; awareness of the website across staff, continuing to promote and inform

#### Audience

Both new and existing staff; peferral sources in community; families (enhance their knowledge when entering the HC system) what's going on with their child (i.e. HBTF videos

Multidisciplinary, broad applicability; Physicians

#### Responsibility

Depends on the PEAS structure going forward; collaborative as a whole vs sites trying to coordinate who presents and when; need a coordinated  $\P$ approach; possible to do at a team level (i.e. Grand Rounds prov and local);

Would like provincial coor inated continuing education i.e. all zones; available across province;

#### **Resource Needs**

Time Someone to do advertising, set up zoom, logistics of the presentations etc; Monetary funds for presenters? to bring in speakers; self-directed modules may work for some vs live sessions (participation opportunities); clear competence for continuing education, connected

Buisness cards/phamplet for As PEAS structure changes want to keep momentum, how would it get planned and moved forward families how to access PEAS --> dedicated support across the zone to continue, designated, assigned; advocates operational leaders to bring items forward to ge the support for the resources

#### Format (webinars, mentorship, etc...)

Self directed modules; wew staff (what are basics, where to start from what we have/what's available); i.e. PFD session more visible; roadmap of what we have, align with competencies - where to start when beginning; live + recording to go back; Mentorship beneficial when starting out (CoP), wider mentorship throughout province (NZ-->CZ)

#### **Topics**

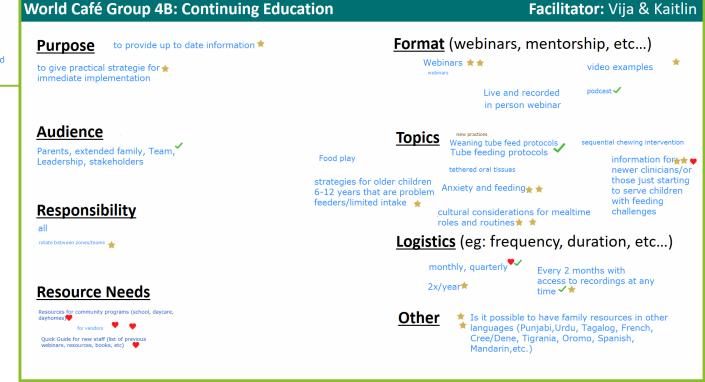
★**№**ew staff: typical development by age/range (need to learna bout normal vs abnormal; develomental feeding skills as children grow

Supporting families through transitions in HealthCare System (i.e.NICU to home, PHNSP to adult HNSP, Hospital to Home, transitions between teams;

#### **Logistics** (eg: frequency, duration, etc...)

Quarterly is realistic, monthly too much, especially for live events: 1hr vs 3hr - duration impacts frequency and capacity (i.e. shorter more frequent, vs longer less frequent); variety

#### Other



# Small Groups Sustainability Planning at the site/team level





- Instructions for small group work
- What's on the PEAS ILC SharePoint:
  - Balanced Scorecard
  - Sustainability Plan
  - Report Out Form



### **Pediatric Eating And Swallowing Initiative**

Sustainability Planning Guide



Team: Site:

Team Lead: Last Updated: Sep 22, 2022

This tool was adapted from Health Quality Ontario's Sustainability Planner, and AHS Strategic Clinical Networks

Page 1 of 8

## 7 Steps

- 1. Clarify what you are sustaining
- 2. Engage leaders
- 3. Involve and support front-line staff
- 4. Communicate the benefits of the improved process
- 5. Ensure the change strategy has been trialed, and is ready to be fully implemented and sustained
- 6. Embed the improved process
- 7. Build in ongoing measurement

## Report Out

- Team Lead to complete
- Questions:
  - 1. What two activities will you keep doing & why?
  - 2. How will you measure your progress and ensure these activities are sustained going forward?
  - 3. What is one thing your team will take back to leadership or those not present today?
  - 4. When is the date for your next team meeting?
- Extra space for miscellaneous actions & parking lot



## Teams

Team	Facilitator(s)	Team Lead(s)
North Zone – Grande Prairie	Mark Moland & Alice Chiu	Abby Webb & Laurel Sheridan
North Zone – General	Crystal Klassen, Gloria Hodder	Cynthia Pruden
Stollery Aspiration Clinic	Shannon O'Blenes	Amanda Adsett
Stollery Aerodigestive Clinic		
Stollery Feeding & Swallowing Clinic		
Stollery Home Nutrition Support Program (HNSP)	Bobin Eldaphonse	Tannis Busch
Glenrose	Patty O'Krafka	Cynthia Brown
Central Zone	Melissa Lachapelle	Christine Pizzey & Nancy Whelan
ACH Home Nutrition Support Program (HNSP)	Melanie Matiisen-Dewar,	Sonia Cioffi, Kerry Hart, Louise Mills
ACH Eating, Feeding, Swallowing Clinic	Jennifer Murphy	
ACH Cleft Lip & Palate Clinic		
Early Childhood Rehabilitation		
ACH Neonatal Follow-up Clinic		
ACH Complex Airway Clinic + Calgary Peds Home Care	Jonathan Snider	Mary Ellen Hartmann & Meredith Luipasco
Calgary Zone - Pediatric Community Rehabilitation	Vija Doyle, Kaitlin Taylor	Denise Beckstead & Katherine Bennett
Calgary Zone - Rural Allied Health	Laura Benard	Christine Dengis & Sara Finlayson
Medicine Hat Regional Hospital Pediatric Specialty Clinic	Shivonne Berger	Janine Whyte, Tricia Miller
Southwestern Alberta Children's EFS	Patty O'Krafka	Theresa Kinyua

## PEAS Support Team

- Gillian Catena
   Admin Assistant Coordinator extraordinaire!
- Vanessa Steinke
   PEAS Provincial Project Manager



### **Ground Rules**

- Success depends on everyone's participation
- Focus on what matters
- Contribute your thinking and experience
- Listen together for deeper themes, insights and questions
- Try not to get hung up on the data use it as a guide and indicator.
   Turn on your camera if you can
- No multi-tasking ©
- Use the Parking Lot for:
  - unanswered questions
  - out of scope topics
- Have fun!



## Breakout Groups Return at 3:30



## Report Out questions (1-2 min / team)

#### Site name

- What two activities will you keep doing and why?
- How will you measure your progress and ensure these activities are sustained going forward?





## Report Out

Team	Team Lead(s)
North Zone – Grande Prairie	Abby Webb & Laurel Sheridan
North Zone – General	Cynthia Pruden
Stollery Aspiration Clinic	Amanda Adsett
Stollery Aerodigestive Clinic	
Stollery Feeding & Swallowing Clinic	
Stollery Home Nutrition Support Program (HNSP)	Tannis Busch
Glenrose	Cynthia Brown
Central Zone	Christine Pizzey & Nancy Whelan
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ACH Eating, Feeding, Swallowing Clinic	Cioffi, Kerry Hart, Louise Mills
ACH Cleft Lip & Palate Clinic	
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ACH Neonatal Follow-up Clinic	
ACH Complex Airway Clinic + Calgary Peds Home Care	Mary Ellen Hartmann & Meredith Luipasco
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Calgary Zone - Rural Allied Health	Christine Dengis & Sara Finlayson
Medicine Hat Regional Hospital Pediatric Specialty Clinic	Janine Whyte, Tricia Miller
Southwestern Alberta Children's EFS	Theresa Kinyua

## Wrap Up & Next Steps





## **Next Steps**

#### Finalize & Post your:

- Sustainability Plans
- Report Out

#### Continue:

- Regular team meetings,
- Using the PEAS tools

#### Connect:

- Webinars & Community of Practice
- Focus Groups & Provider Survey
- Celebrate! (more info to come)

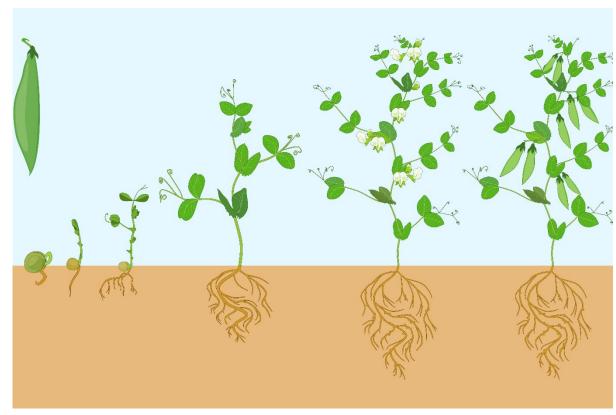


Image source: https://garden.lovetoknow.com/image/252305~bean-cycle.jpg



